



General Constitutive Conference of the e-OMED International Association

Toulon,
January 12-13,
2011

www.eomed.org

Contents	page
• Presentations	
■ Presentation of the Open Digital Space for the Mediterranean (e-OMED)	2
■ Presentation of the International Association of the Open Digital Space for the Mediterranean	2
• Application forms for Membership, Participation and Candidacy	
■ e-OMED International Association membership form	3
■ Candidate application form for President, Executive Vice President or Executive Council Member of e-OMED International Association	3
■ Participation form for the meeting of the Thematic Community « Entrepreneurship and Innovation» ; in Toulon, January 12, 2011	4
■ Participation form for the General Constitutive Conference of e-OMED International Association; in Toulon, January 13, 2011	4
■ Hotel Information and Pre-booking	5
• Annexes	
■ e-OMED Charter of partnership	5
■ Agadir Declaration	6
■ Statutes of the e-OMED International Association	7
■ Thematic Community on « Entrepreneurship and Innovation».	9

Open Digital Space for the Mediterranean – e-OMED

Starting off with universities academic achievements in several Mediterranean countries, e-OMED project ambition is to share, valorize and develop higher education institutions and national digital universities digital contents, as well as their use, in a digital space open to all, across all Mediterranean countries. e-OMED is based on a network of voluntary institutions from all Mediterranean countries that are active in the digital field, among which are Digital Campuses and National Universities. e-OMED acts on two sides :

- On the supply side, by sharing the existing digital contents, promoting co-production of new contents and ensuring their dissemination through the existing network ORI-OAI (www.ori-oai.org);
- On the demand side, by promoting the use of high-quality digital resources and by deploying training programs based on North-South and South-South co-operations.

The development of e-OMED provides an opportunity for academic exchanges and collaborations among fellows sharing a similar interest within Thematic Communities, which in turn, become nodes in a network ever more active and supportive of new content projects, and use of new digital better practices. Thus, e-OMED opens up new modes of symmetrical cooperation between different Mediterranean countries.

e-OMED project has already attracted interest of more than two hundred colleagues, from nearly sixty institutions and thirteen different countries, who have signed their commitment at the Inaugural Conference in Agadir in March 2009 (www.eomed.org) or at subsequent meetings in Lebanon, Tunisia, Morocco, and France. We note in particular :

- **Lebanon** : Lebanese University, Antonine University, Ministry of Higher Education
- **Tunisia** : Tunis Virtual University, ENIT, Esprit, Universities of Sousse and Sfax
- **Italy** : UNINETTUNO-International Telematic University
- **France** : All national digital universities covering the majority of universities and higher education schools, Ministry of Higher Education and Research
- **Mauritania** : Nouakchott University
- **Morocco** : Moroccan Virtual Campus involving all 15 Moroccan Universities, Ministry in charge of Higher Education
- **Palestine** : Al Quds Open University
- **International Organisations**: UNESCO, AUF, Mediterranean Network for Engineering Schools and Technical Universities – RMEI.

The number of partners and interested countries is increasing rapidly, thanks to the gradual mobilization of existing networks. The multi-polar organization form of thematic communities and national networks brings up new initiatives and projects which contribute to make the Mediterranean an open space for exchange and knowledge construction.

e-OMED project is coordinated by :

Pr. Abdelfdil Bennani

President of Ibn Zohr University
(Agadir ; Morocco)
National Coordinator of Moroccan
Virtual Campus (CVM)
Co-president of the Open Digital
Space for the Mediterranean
bennani@univ-ibzohr.ac.ma

Pr. Gilbert Touzot

President of Digital University
Engineering and Technology (UNIT, France)
Special Advisor, Ministry of Higher
Education and Research (France)
Co-president of the Open Digital Space
for the Mediterranean
gilbert.touzot@unit.eu

International Association of the Open Digital Space for the Mediterranean

The association contributes to the overall objectives of the Open Digital Space for the Mediterranean (e-OMED) as set forth in the Agadir Declaration adopted in March 28, 2009. These include:

- fostering exchanges and cooperation between states, international and non-governmental organizations, administrations, institutions, universities, professions and enterprises to promote the use of educational digital resources and to develop pedagogical applications;
- facilitating the exchange of existing educational digital contents across the two shores Mediterranean, by promoting the use of platforms, adapting and translating contents when necessary;
- producing and disseminating quality educational contents to serve strategic or priority areas;
- encourage authors, distributors and educators to share and cooperate on approaches, methods and pedagogical processes and techniques that are implemented;
- taking all appropriate initiatives in favor of the e-OMED International Association, pursuing the same social objective, and participating in its constituent bodies and decision making instances, as well as reporting all activities; if necessary, e-OMED association may be represented prior to its creation, according to terms and conditions yet to be determined;
- taking all initiatives and actions that could contribute to the achievement of the social objective, in accordance with the guidelines of e-OMED and its international vocation.

Texts and statutes governing e-OMED International Association are attached hereto.

Contacts :

♦ Pr. Abdelfdil Bennani

President of Ibn Zohr University (Agadir ; Morocco) ;
National Coordinator of Moroccan Virtual Campus (CVM)
Co-president of the Open Digital Space for the Mediterranean
bennani@univ-bnzohr.ac.ma
Fax : +(212) 5 28 22 72 60

♦ Pr. Gilbert Touzot

President of Digital University in Engineering and Technology (UNIT, France) ;
Special Advisor, Ministry of Higher Education and Research (France)
Co-president of the Open Digital Space for the Mediterranean
gilbert.touzot@unit.eu



e-OMED International Association Membership Form

To be completed and returned to association@omed.org Before December 15, 2010

Candidate Application Form for President, Executive Vice-President or Executive Council Member of e-OMED International Association

(in concordance with e-OMED International Association statutes) To be completed and returned to association@omed.org Before December 15, 2010

I, hereby :

Last Name:
First Name:
Title:
Institution's legal name:
Web Site:
Institution's legal address:

City:
Country:
Zip Code :
Tel. No. :
Fax No. :
E-Mail:
Mobile. No:

as legal representative of the institution listed above, solicits membership to e-OMED International Association.

Membership requires annual financial contribution. The applicable principles related to financial contribution for the various categories of members will be agreed upon at the Conference.

Signature Date ____/____/____

Stamp of applicant Institution

Being authorized to represent the institution to which I belong by its legal representative (president or institution director) who granted me this privilege, I hereby

Last Name:
First Name:
Title:
Institution's legal name:
Web Site :
Institution's legal address :

City:
Zip Code:
Country:
Email:
Tél. No. :
Mobile No.
Fax No. :

Confirm my intention to run as a candidate for:

- Président of e-OMED International Association
Executive Vice Président of e-OMED International Association
Executive Council Member of e-OMED International Association

Signed _____ Date ____/____/____

Stamp of applicant Institution

Nota : Acceptance of the candidacy for Executive Vice President may be subject to geographic criteria(cf. statutes draft) .

Participation forms

Toulon, January 12-13, 2011

To be completed and returned to association@eomed.org before **December 15, 2010**

Meeting of the Thematic Community « Entrepreneurship and Innovation »

Toulon, January 12, 2011

To be completed and returned, duly signed, to association@eomed.org
Before **December 15, 2010**

Last Name:

First Name:

Title:

Institution's legal name:

Institution's legal address :

.....

City:

Country :

Adresse mail :

Tel. No.:

Fax No. :

- Wish to participate to the meeting of the Thematic Community "Entrepreneurship and Innovation ;**
- Wish to submit a paper**

Title of the paper :

.....

.....

.....

.....

Key words:

.....

.....

.....

General Constitutive Conference of e-OMED International Association

Toulon, January 13, 2011

To be completed and returned, duly signed, to association@eomed.org
Before **December 15, 2010**

I, the undersigned, legal representative authorized to commit the institution listed below:

Last Name :

First Name :

Title :

Institution's legal Name:

Web Site :

Institution's legal address: ----

.....

City:

Country: _____ Zip Code _____

E-mail :

Tél. No. :

Mobile No. :

Fax No.:

- Wish to participate to the General Constitutive Conference of e-OMED International Association (Toulon, January 13, 2011).**
- Will apply for membership**
- Will attend myself the Conference**
- Will appoint a representative to take part in all votes and decisions.**

If you plan to be represented, please provide your representative'(s):

Last Name :

First Name :

Title :

Tel. No:

Mobile No.

Fax No. :

Email :

Nota : The University President or Rector shall be the only official representative considered ; if your institution is an independent engineering school, , the official representative shall be the Director.

HOTEL INFORMATION AND PRE-BOOKING IN THE CITY OF TOULON

Rooms have been pre-booked in 6 hotels in the city of Toulon. Interested parties are requested to contact the hotel of their choice, no later than January 2, 2011, specifying participation to the e-OMED conference in January 12-13, 2011.

• **Hôtel Celenya** **50 euros**
7 bis rue de Chabannes 83000 Toulon France
Tél. : 00 33 4 94 92 37 44 - Fax : 00 33 4 94 62 22 06
Mail : celenyahotel@orange.fr

• **Grand Hôtel Dauphiné** **60 to 80 euros**
10 rue Berthelot 83000 Toulon France
Tel : 00 33 4 94 92 20 28 - Fax : 00 33 4 94 62 16 69
Mail : contact@grandhoteldauphine.com
<http://www.hotelsud.com>

• **Holliday Inn Toulon** **Maximum 135 euros**
1 Avenue Rageot de la Touche 83000 Toulon France
Tel : 00 33 4 94 92 00 21 - Fax : 00 33 4 94 62 08 15
Mail : higtoulon@alliance-hospitality.com
<http://www.holidayinn.com/hotels/fr/fr/reservation>

• **New Hotel Amirauté** **Maximum 85 euros**
4, Rue Adolphe Guiol 83000 Toulon
Tél. : 00 33 4 94 22 19 67 - Fax : 00 33 4 94 09 34 72
Mail : toulonamiraute@new-hotel.com

• **All seasons Hotel** **76 euros**
Place Besagne 83000 Toulon France
Tel : 00 33 4 98 00 81 00 - Fax : 00 33 4 94 41 57 51
Mail : h2095@accord.com

• **Best Western la Corniche** **Maximum 105 euros**
Room with Sea view and breakfast included.
Located out of town, by the seashore, transportation is needed
17 Littoral Frédéric Mistral - Corniche du Mourillon 83000 Toulon
Tél. : 00 33 4 94 41 35 12 - Fax : 00 33 4 94 41 24 58
Mail : contact@hotel-toulon-mer.com

➡ **Costs of stay are to be borne by the participant unless prior arrangement with e-OMED co-presidents.**

➡ **For more information on hotel accommodation, you may contact Michèle Touzot (michele.touzot@wanadoo.fr)**

	Date	Time
Arrival to Toulon		
Departure from Toulon		

E-OMED CHARTER OF PARTNERSHIP

Preamble :

Partners are **actively involved** in building the Open Digital Space for the Mediterranean.Project.

The project 's main objective is the construction, across all Mediterranean countries, of a **knowledge community willing to share and valorize** digital resources, experiences and methods in order to develop the use of Information and Communication Technologies for **cultural, education, research and innovation purposes**.

Sharing policy :

Partners implement a policy of active use of ICT in their own activities.

They agree **to share, as widely as possible, within the Open Digital Space for the Mediterranean**, the digital resources available to them in accordance with the regulations in force in their country.

Thus, all shared resources are freely accessible on Internet, using resources description and exchange standards selected for the Project. These digital resources are used by all other partners of the Project, with respect to all rights and obligations as well as engagements previously specified in relevant licenses.

These resources may be :

- Basic resources or compound digital objects useful for partners ; texts, images, videos.
- Intermediate learning resources and courseware,
- Quality digital handouts or books-profile
- Complete self learning and / or distance learning modules
- Free softwares, simulators, educational games,
- Documents valorizing Cultural heritage
- Public information of scientific, economic, social, or cultural interests
- Results and tools from research.

An initial list of digital resources is made available by each partner upon joining e-OMED Project as a member.

Partners **share experiences, tools and working methods** in the field of ICT, with other Project's partners.

Partners commit, as much as possible, **to implement a policy for consistent reuse of existing resources**, particularly those that are shared by the Project.

Partners facilitate the use of their resources. They also facilitate resources adaptation, when author's consent is made explicit if required, and appropriate permissions are provided. They actively contribute to the adaptation of their resources to different contexts the project may involve, including linguistic, educational, and cultural adaptations. The adapted resources will then be made accessible within the Open Digital Space.

Project life and financial aspects:

Partners actively participate in the life and ongoing operations of the project, for instance:

- Investigate contents and methods useful for the Project
- Build a repository of essential resources in each field dealt with in the Project
- Identify new resources to be created, and project related actions, for which the Project's instances has given priority and may assign financial means,
- Participate in steering committee and Workgroups activities,
- Evaluate use of accessible contents.

Partners contribute to the ongoing activities and sustainability of the project by providing resources. Contribution of each partner is defined by the decision making bodies of the project in the light of criteria approved by all partners.

Partners are expected to participate in activities partially financed by the project.

Partners involved in the project's supported activities undertake to disseminate all the obtained results in order to make them available to the community via the resources sharing mechanism of the Project.

Partners help promote the project and look for new partners.

Technical Aspects:

Partners develop and promote interoperability standards that aim to facilitate the efficient dissemination of content. The standard technical mechanism for Object Reuse and Exchange was acknowledged necessary by the Project steering committee.

Partners agree upon **implementing common standards and networking techniques based policies, as well as a quality based approach**.

AGADIR DECLARATION

Mars 28, 2009

The Moroccan Virtual Campus (CVM), the Digital University of Engineering and Technology (UNIT) and the University of Ibn Zohr, Agadir, have organized the inaugural conference of the Open Digital Space for the Mediterranean project (e-OMED) in Agadir on March 26-28, 2009.

The conference was sponsored by:

- The Ministry of National and Higher Education, Professional Training and Scientific Research of Morocco,
- The Ministry of Higher Education and Scientific Research of France.

In partnership with :

- UNESCO ;
- Agence Universitaire de la Francophonie ;
- Union For the Mediterranean ;
- Sub-Directorate of ICT in Education – SDTICE, Ministry of Higher Education and Scientific Research – France,
- The International Telematic University UNINETTUNO- Italy;
- Université Médicale Virtuelle Francophone (UMVF), France ;
- Université Numérique Juridique Francophone (UNJF), France ;
- Virtual University of Tunis, Tunisia ;
- Conservatoire National des Arts et Métiers (CNAM), France ;
- African Virtual Campus

The conference brought together 147 participants from 13 countries: Algeria, Canada, Spain, France, Italy, Jordan, Lebanon, Morocco, Mauritania, Slovenia, Switzerland, Tunisia and Turkey.

Context:

The Open Digital Space for the Mediterranean has its origin in the founding declarations, in particular:

- The Barcelona declaration in 1995,
- The Budapest Open Access Initiative in 2002,
- The Berlin Declaration on Open Access to Knowledge in the Sciences and Humanities in 2003,
- The declaration on Accessible Information Society adopted by the World Summit on the Information Society in Geneva in December 2003, and in Tunis in 2005,
- The UNESCO convention on the protection and promotion of the diversity of cultural expressions in 2005,
- The Tarragona declaration for the dialogue and cooperation between the Euro-Mediterranean universities in 2005,
- The Union for the Mediterranean launched in July 2008.

This project is an extension of national digital universities and virtual campuses that are growing rapidly, on both sides of the Mediterranean.

It contributes to the socio-economic and cultural development of the Mediterranean region by investing in a long term knowledge growing and sharing strategy.

Objectives

Building a digital space open to all countries on both Mediterranean borders, and beyond, to the Union for the Mediterranean and its related institutions;

- Creating digital resource sharing based communities, pursuing education and research purposes and preserving cultural and linguistic diversity;
- Increasing the visibility of cultures, in particular the visibility of the Mediterranean academic activity;
- Establishing digital solidarity mechanisms aimed at overcoming the digital divide between northern and southern borders of the Mediterranean, and subsequently, triggering the emergence of an Information Society, antecedent to a sustainable development in southern border countries.

General Principles

This project advocates open access to shared digital resources and preservation of cultural and linguistic specificities of related partners.

e-OMED Partners are committed to:

- implementing an active policy of using and promoting the use of Information and Communication Technologies in their cultural, educational and research activities;
- sharing, as widely as possible, within the Open Digital Space for the Mediterranean, available digital resources in compliance with the legislation of their country;

- sharing experiences, methodologies and tools in the field of ICT, with all e-OMED partners;
- making their digital resources freely available on the internet, using referencing, indexing and dissemination tools adopted by the e-OMED project;
- promoting a reuse policy of existing resources, facilitating their adaptation to different cultural and linguistic contexts;
- Facilitating links among e-OMED partners information systems in compliance with standards, interoperability principles, networking techniques, and quality control and assurance strategy determined by all partners.

Partnership Charter

In order to emphasize the ethics and values shared by the e-OMED project partners, the EOMED charter specifies:

- Resource sharing (mutualization) policy,
- Project life and its sustainability,
- Technical aspects.

By signing the charter, each partner becomes a member of the e-OMED project.

Operating Mode

This project is led by a steering committee representing the partners of the project.

Both initiators of the project, provisionally, serve as co-chairs of the steering committee.

Suggestions

Recommendations of the conference participants were the following:

- Develop linguistic and cultural adaptations of existing digital resources;
- Build strategies for the use of digital resources taking into consideration economic, educational and cultural local contexts;
- Take advantage of collective intelligence;
- Promote actions involving partners from different cultures;
- Build effective mechanisms for access to and dissemination of digital resources tailored to a variety of end-users and contexts;
- Encourage collaboration among universities and training focused on cultures and cultural heritage of the Mediterranean;
- Encourage active participation of enterprises, ensuring open access to produced resources;
- Promote cross-boundary actions and projects, as well as effective reuse of existing resources;
- Promote digital resources that are reusable in different learning contexts, allowing content adaptation and appropriation by end users and ensuring: content granularity, license grant over digital content modification, open access to multimedia object resources (including repositories of images and videos, ...);
- Build shared reference tools useful for creating and using digital resource;
- Promote training in ICT and e-learning fields.

Call for participation

As partners of the Agadir conference are well aware of the critical significance of heritage valorization as well as of challenges facing e-OMED, they call upon the international community to effectively contribute to this ambitious project.

Partners of the conference solemnly call upon everyone who feels concerned by the construction of the Open Digital Space for the Mediterranean to make their contribution.

All partners engage in participating to the next e-OMED conference, which date and place will be announced in the near future.

Agadir, mars 28, 2009

Statutes of the e-OMED International Association

(FRENCH COPY)

Conscious of the necessity of progressively constructing a common Digital space for the countries around the Mediterranean which, over time, will gradually be opened up into sub-Saharan Africa,

Desirous of creating a community for the exchange, sharing and pooling of digital resources, in particular with training and research objectives, and respectful of cultural and linguistic differences,

Wishing to reinforce both the visibility of cultures and that of academic activity, in particular when it is expressed through educational innovations which permit the sharing of knowledge and higher education towards a wider public,

Wishing to promote a "spirit of digital solidarity" capable of contributing to the bridging of the gap between the northern and southern shores and of favouring the emergence of an information society which will be to the advantage of the countries and peoples of the Mediterranean region which will be open to the Sub-Saharan region,

Being committed to the principles of human solidarity and willing to develop a balanced cooperation in the mutual interests of educational institutions and research institutions alike in cooperation with the socio-economic structures of the North and the South,

Recalling the terms of the declaration which was solemnly adopted on March 28th, 2009 during the inaugural conference of the Espace Numérique Ouvert de la Méditerranée (Open Digital space for the Mediterranean) at Agadir (Morocco) and thus seeking to reiterate the commitment which was made to realise its objectives,

The higher education establishments on both sides of the Mediterranean Sea together with their partners, through the representatives chosen by them at the constitutive conference in Toulon, have met on the 13th of January 2011, and have decided to create an international association for the Open Digital Space for the Mediterranean called e-Omed (Espace Numérique Ouvert de la Méditerranée)

TITLE 1 - NAME - OBJECT - LOCATION OF HEAD OFFICE - DURATION

Article 1. Creation, name. An international association governed by the French law of 1 July 1901 and the decree of 16 August 1901 has been formed by the several persons who subscribe to these statutes and whoever, providing they meet the necessary conditions, may subsequently apply for membership.

It has as its name: the Association Internationale Espace Numérique Ouvert pour la Méditerranée (The International Association for an Open Digital Space for the Mediterranean) or in its short form, the 'Association Internationale e-Omed'.

Article 2. Objects. Article 2. Objects. The association shall seek to achieve the general objectives of the Open Digital Space for the Mediterranean (e-Omed) as stipulated in the Declaration of Agadir adopted on 28th March 2009. These particularly include:

- favouring exchanges and collaborations between States, international organizations including non-governmental organizations, administrations, institutions, universities, professions and companies in order to promote the use of digital resources for training and developing the use of them;
- facilitating the exchange of existing digital resources between the two shores of the Mediterranean Sea by promoting the use of platforms, by adapting and translating contents when necessary;
- producing and broadcasting quality educational content on subjects deemed to be of priority or of strategic value;
- encouraging the producers, distributors and teachers to exchange and collaborate on initiatives, methods and teaching processes and techniques which they are using;
- taking any appropriate initiatives to constitute an international e-Omed foundation pursuing the same objectives, participating in its constituting authorities and in its decision-making bodies and making provision for it in its activities; and if need be, to set it up under whichever terms and conditions as may be determined;
- engaging in all action capable of meeting the realization of the objects, in accordance with the orientations of e-Omed and with its international vocation.

Article 3. Head office, administrative headquarters, offices. The head office of the association will be at the Ecole des Mines de Douai in Toulon (add postal address).. This can be changed upon the decision of the executive council.

The administrative headquarters will be based at..., in Morocco. They can be transferred to any another location by decision of the executive council. Additional

offices may be opened at the behest of the management board, in countries or regions where the activity of the association so requires.

Article 4. Duration. The duration of the association is unlimited. There is no time restriction or date limit governing the length of time during which the association may exist and operate.

TITLE 2 - MEMBERSHIP - CATEGORIES OF MEMBERS

Article 5. Composition. Legal entities will be entitled to join the association providing they wish to take part in the achievement of the objectives of e-Omed and have been approved for that purpose. Decisions on admission to membership shall be made by the executive council. Membership shall be conditional on the payment of an annual subscription.

Article 6. Categories of member. The association shall be composed of founding members, active members, associated members and honorary members, all as defined below:

a. Founding members:

The founding members are the Campus Virtuel Marocain (Moroccan Virtual Campus or C.V.M.), represented by the Ibn Zhor University of Agadir (Morocco) and the Fondation Université Numérique Ingénierie et Technologie (U.N.I.T. - the Digital University Engineering and Technology Foundation, France). Their representatives having been responsible for the creation of e-Omed have thus the title of founding members.

b. Active members:

The active members are the public bodies whose competence covers higher education, including universities, public or private higher education establishments, digital campuses and digital universities, together with their associated bodies. They must be committed to achieving the objectives of the e-Omed Charter and to fulfilling the obligations thereunder.

c. Associated members

Associated members may include companies and organizations governed by public or private law which are willing to share in the objectives of the association.

d. Honorary members

In exceptional circumstances, natural persons may be instituted as honorary members. These shall include persons who have rendered exceptional service to the association or who are proffering their highly recognized expertise in service to it. Honorary members shall be appointed for a maximum of six years, renewable only once by absolute majority vote of the executive council. They shall be invited to attend the annual general conference and may be invited to speak. They shall have no right to vote and shall not be eligible to take up any function. They shall be exempt from paying the annual subscription fee.

Article 7. Exclusion. A right of membership shall be lost as follows: On death (in the case of a natural person) or loss of corporate status, for example through liquidation (in the case of a corporation),

- On the receipt in written form to the president of the member's resignation
- On death (in the case of a natural person) or loss of corporate status, for example through liquidation (in the case of a corporation),
- On the receipt in written form to the president of the member's resignation,
- On a failure to meet the annual fee within a period of three months after the due date,
- On removal from membership by a resolution duly passed by the executive council for having acted in a manner deemed in breach of the statutes and after the member has been given an opportunity to be heard.

Article 8. Resources. The resources or assets of the association shall comprise:

- The annual subscriptions paid by the members
- The income for services rendered or sale of assets by the association,
- All legal donations and rewards,
- Subsidies and funds granted by states, international organisations and public bodies,
.Any revenue accruing from the goods and assets belonging to the association,
- Any other resources as authorized by the law.

TITLE 3: INTERNAL ORGANISATION - DAY-TO-DAY PROCEDURES

Article 9. Designation, representation, voting rights, majorities, voting method, the voluntary nature of functions. In all bodies of the association, corporations may only be represented by or through natural persons as appointed by them. The individuals elected into one of the bodies of the association will sit for the entire duration of the mandate conferred upon them by their election; and only they may sit.

In all of the bodies and for all decisions and votes, the members of the association have each only one vote, regardless of the organization which they represent and the category of membership which they belong to. In the election of the members forming the bodies of the association, account must be taken of the need to ensure as balanced a representation as possible of the big geographical regions, particularly between the countries to the North and South of the Mediterranean.

In every body of the association, the use of written proxies is permitted for members who are absent or otherwise unable to attend. A proxy may only be given to another member sitting in the same body. No member may hold more than two proxies, and no member may cast more than three votes including his own.

All votes relating to the appointment of a person shall be by secret ballot, regardless of the body or the function for which the vote is being held. The vote shall be uninominal, i.e., there shall be one round of voting. The candidate with the largest number of votes shall be elected. In the case of a draw/an equal division of the votes, a second and then a third round may be organised. If there should still be no winner, the youngest of the (leading) candidates shall be elected. Unless otherwise indicated in these statutes, all decisions in all of the bodies forming the association shall be by majority vote of those members present or otherwise represented (i.e. by proxy).

Sauf précision contraire des statuts, et dans tous les organes de l'association, les décisions interviennent à la majorité des membres présents ou représentés.

All appointments conferred by election are to be exercised on a voluntary and unpaid basis, with only the reimbursement of expenses being possible on production of receipts. With the board of management's agreement, certain missions may be remunerated if they require additional work or expense which exceeds the normal work or expenses of the mandate; in which case, the executive council must be informed.

Article 10. Boards. The boards of the association are as follows:

- The general conference (or general meeting),
- The executive council,
- The board of management,
- The president of the association,
- The executive vice-president
- The delegate general (or Secretary).

SECTION 1 - THE GENERAL CONFERENCE (GENERAL MEETING)

Article 11. Composition. Meetings. The general conference is the sovereign body of the association. It shall include all members of the association who have paid all due subscriptions at the date of summons. Outside observers may be invited to attend the general conference where they may express their opinions without having the right to take part in the decision-making process.

The general conference shall meet every three years. Outwith the ordinary sessions, the executive council may fix an extraordinary general meeting.

One fifth of the members of the association may petition the president of the association requesting the general conference to convene. The petition must be validly signed by legally authorized members and clearly list the points on which the conference is being sought. Within a maximum of three months, the president shall notify all members of the association of the petition. Also within three months, he shall invite the executive council to give its opinion on the points raised in the petition. Within six months of receiving the petition, the president shall convene the general conference following the procedure set out in article 12. He shall forward to each member a copy of the petition and the opinion adopted by the executive council.

Article 12. Proceedings. The general conference shall be convened by the president. The agenda shall be sent to the members with at least eighty clear days' notice. All questions on which the general conference shall have to vote must appear clearly on the agenda. Notwithstanding, the conference may decide, with the consent of the majority of the members present or represented by proxy, to deliberate on a question which was not on the agenda.

The conference shall be chaired by the president of the association; he shall be assisted by the executive vice-president and the delegate general.

Article 13. Powers. On the proposal of the executive council, every three years the general conference shall examine and approve a report on the association's activities together with a report on the accounts comprising an income statement (profit and loss account) and a balance sheet. It shall also decide upon a three-year provisional programme of activity which shall be laid before it on the proposal of the executive council. The following decisions are within the exclusive remit of the general conference:

- The determination of the principles to apply to the calculation of the subscriptions to be paid by the members, depending on their status, with the scales of subscription fees being decided upon by the executive council ;
- The election and removal of the president, executive vice-president and members of the executive council Membership and acquisition of shares in any organization of whichever legal status;
- Merger or the absorption of the association into a larger organisation;
- The ratification of the internal regulations of the association and of the Charter of the e-Omed members, as adopted or modified by the executive council;
- The revision and modification of the statutes (or memorandum) of the association.

Article 14. Required majority. All the decisions of the general conference shall be taken on a majority of the members voting in person or by proxy. However, the decisions regarding the internal regulations of the association, the e-Omed Charter, and the modifying or reviewing of the statutes (memorandum) of the association shall require an absolute majority.

Article 15. Checking of accounts. Without prejudice to the legal requirements imposed on associations as to auditing, the general conference may institute an internal check of its accounts. To this end, it may appoint a commission to check the accounts. The conference has the sovereign right to fix its own rules of membership, its own missions, and its own working procedures. The members of the commission have the power to request that any report or document relating to any transaction be produced and to hear any executive of right or de facto, or anyone employed by the association. The commission is answerable to the general conference and may convene it for that special purpose. The commission may participate freely in the general conference that will immediately follow its creation. It may suggest adopting any measure that seems appropriate.

SECTION 2 - THE EXECUTIVE COUNCIL.

Article 16. Composition. The executive council of the association shall consist of not fewer than fifteen nor more than thirty-one members. Before the vote for election of its members, a special deliberation of the conference general decides on the number of seats to be filled.

Upon each renewal of the council, even a partial renewal, the conference shall elect five substitute members who may be called upon to replace elected members should they permanently cease to sit. Should the number of substitute members be exhausted, the executive council may, provisionally, appoint substitute members to replace members who have permanently ceased to sit.

The period during which the members of the executive council can be in office shall not exceed three years. Half of them shall retire from office every three years. They may be removed from office by the general conference before the end of their term. During the creation of the first executive council, those members whose term of office shall be exceptionally prolonged by three years shall be chosen by a drawing of ballots from amongst those who volunteer. The president and the executive vice-president are members as of right of the council.

The two founding members shall also sit as of right on the first executive council appointed by the general conference. They shall then be eligible for any other function in the same conditions as the other members of the association. As far as candidacies allow, the executive council can never comprise more than 30% of members from any one country, including members as of right.

Article 17. Powers. The executive council shall deliberate on any question placed before it by the president. The executive council shall fix the rates for the subscriptions applicable to the different categories of member within the principles set by the general conference. It shall annually consider for approval the budget of the association, its operating account (profit and loss account), and balance sheet. Its deliberation shall be required in order to approve the conventions of any kind which have been negotiated and signed by the president. In matters of accepting donations of items with running costs, leases in excess of twelve years and the

acquisition of premises, the signing up to these commitments can only be done after prior deliberation by the council.

The executive council shall adopt and revise the interior regulations and the charter of e-Omed which shall be immediately applicable. In any event, the ratification of these decisions must take place at the next meeting of the general conference, which failing they shall be null and void. The council shall also fix the location for the general conference, taking into account the wishes which the conference is able to express on the matter. The council shall elect from within its number a delegate general and the members of the board of management.

Article 18. Proceedings. The president shall chair the executive council.

The vice-president shall assist him in this function and stand in for him when necessary. The delegate general shall ensure the effective management of the association and shall provide it with the secretariat. The executive council shall meet at least twice a year when convened by the president or the executive. It may also meet at the request of at least a quarter of the membership on a pre-determined agenda.

SECTION 3 – THE BOARD OF MANAGEMENT

Article 19. The board of management shall appoint between three and seven honorary vice-presidents who shall be chosen from within it on the combined proposal of the president and the executive vice-president. Those elected as vice-presidents shall be vested with a chosen field of responsibility or for a specific mission. To this effect they may have a delegation from the president, to whom they shall be answerable. The board of management shall assist the president, the executive vice-president and the delegate general in their work in the administration and promotion of the activities of the association.

The board of management shall choose its own procedures and organization and shall meet as and when necessary and when convened by the president.

SECTION 4 – THE PRESIDENT

Article 20. The president shall be elected by an absolute majority vote of the members present or otherwise represented (by proxy) at the general conference. He may be relieved of his functions in the same manner. His mandate shall be for a period of three years. He may be re-elected once. His mandate shall be extended of right by a period of one year should the general conference be unable to meet before the end of his mandate.

The president shall represent and administrate the association. He shall keep the executive council informed of all of his decisions. He may negotiate and sign conventions. He shall prepare the association's budgets and programmes. He shall ensure that the budget is implemented, that all receipts or income are collected and banked, and all expenditure is properly scheduled. He shall be responsible for the recruitment and management of staff. In his relations with third parties, the president shall be vested with the widest power to act in every circumstance in the name of the association and to represent it. He shall represent the association in every act of civilian life. In particular, he has the right to take part in court proceedings on behalf of the association, whether as plaintiff pursuing a claim or as defendant.

SECTION 4 – THE EXECUTIVE VICE-PRESIDENT

Article 21. Article 21. The executive vice-president shall be elected by the general conference. He shall be chosen from one of the members from a country to the North of the Mediterranean when the president is from one of the countries to the South of the Mediterranean, and vice versa. His mandate shall run for three years. He may be re-elected once. He may be dismissed by order of the general conference. His mandate shall be extended of right by a period of one year should the general conference be unable to meet before the end of his mandate.

The executive vice-president shall assist the president. He shall co-ordinate the work of the honorary vice-presidents. Should the president be absent or otherwise incapacitated, he shall replace him in all of his functions.

SECTION 5 – THE DELEGATE GENERAL (OR SECRETARY)

Article 22. The delegate general shall be elected by the executive council. He shall be responsible for the effective management of meetings and shall keep minutes of them. He shall regularly inform the members of the association of the decisions taken by the council and in particular regarding the budgets which it annually adopts. He may act in the name of the president to deal with any specified matter.

TITLE 5 – DISSOLUTION - LIQUIDATION

Article 23. Dissolution. The dissolution or winding up of the association may be pronounced at a general meeting which shall appoint one or several liquidators. The unincorporated identity of the association shall continue to exist for as long as the liquidation requires. Any net assets are to be transferred to an organisation pursuing identical or similar objectives.

Article 24. Jurisdiction. Proper or applicable law. Article 24. Jurisdiction. Proper or applicable law. The court having jurisdiction will be that of the place where the association's head office is located. The proper law will be the law of France.

TITLE 6 – TRANSITIONAL PROVISIONS

Article 25. The institutions and organisations which have undertaken to make an exceptional payment in order to fund the launch of e-Omed and its initial activities shall be exempted from the obligation to pay the annual subscription fee for a period of three years subject to the actual payment of this contribution. This exemption from subscription will apply to the following:

- The Université Numérique Ingénierie et Technologie (Digital University of Engineering & Technology) (UNIT), a foundation partnership, France,
- The Université Médicale Virtuelle Francophone (French-Language Virtual University of Medicine)(UMVF), a public interest group, France,
- The Université Numérique Juridique Francophone (French-Language Digital Law University) (UNJF), a public interest group, France,
- The Université Virtuelle Environnement et Développement Durable (The Virtual University for the Environment and Renewable Development) (UVED), an unincorporated organisation represented by the University of Rennes 1, France,
- The Université Numérique des Sciences Fondamentales (UNISCIEL) (Digital University of Fundamental Science), an unincorporated organization represented by the Faculty of Science and Technology at the University of Lille 1, France,
- The Université Ouverte des Humanités (UOH), the Open University of the Humanities, association, France,
- The Association des Universités pour l'Enseignement Numérique en Economie et Gestion (The Association of Universities for the Digital Teaching of Management and Economics) (AUNEGE), an association, France.

A waiver/exemption of the subscription fee for the same period will also be granted to the Campus Virtuel Marocain (Moroccan Virtual Campus) represented by the University Ibn Zohr of Agadir in Morocco which has assumed the costs/expenses relating to the various activities of e-Omed, including those of the inaugural Conference.

Article 26. president of the association or any mandatory appointed by him are empowered to effectuate all formalities of declaration.

Signed/Executed at Toulon, France by the Constitutive Conference on 13th

Thematic Community

« Entrepreneurship and Innovation »

Pr A. Bennani – President of Ibn Zohr University in Agadir, **Morocco**
bennani@univ-ibnzohr.ac.ma

Pr. J-Y. Champagne, LMFA – INSA de Lyon, **France** ;
jean-yves.champagne@insa-lyon.fr

Preamble :

Facing globalization, many Mediterranean countries have placed enhancement of entrepreneurship, creativity and innovation capacities at

the heart of their politics. A deficit in entrepreneurial and innovation education was clearly identified.

At first, the concept of entrepreneurship involves values such as risk taking, responsibility, commitment to change. Then, it improves behaviors such as risks acceptance, willingness to take initiative and responsibility, teamwork organization. Finally, it opens up new opportunities: corporate spin-off, in-house start-up, projects building, etc.

But, who will pass on these values and attitudes? How is it possible to prepare those willing to experience entrepreneurship?

How is it possible to develop the appropriate behaviors, consistently and without causing disruption or exclusions?

Subsequently, it is important to invest efforts in both disseminating the spirit of entrepreneurship and innovation, as well as providing entrepreneurship training and innovative approach. These efforts mainly entail accompanying students and young graduates who are the talents of today and tomorrow's entrepreneurs.

It is also important to emphasize the need for appropriate original pedagogical tools: learning tools, simulation software tools that will help project holders experience complex situations they may encounter in the future.

The development and sharing of digital resources in this area would bear the training efforts mentioned previously.

The Thematic Community (TC)

The Open Digital Space for the Mediterranean (e-OMED (www.eomed.org)) project 's main objective is the construction, across all Mediterranean countries, of a knowledge community willing to share and valorize digital resources, experiences and methods in order to develop the use of Information and Communication Technologies for cultural, educational, research and innovation purposes. e-OMED builds on thematic networks, called Thematic Communities, seeking to:

- Bring together colleagues from different countries (at least 4) interested in a similar action, tool, discipline, pedagogical approach, ...
- Promote use of digital resources,
- Find mechanisms that will enable partner institutions (Virtual universities, Universities, and other partners) to initiate actions and calls for projects consistent with e-OMED objectives,
- Develop a network of partners in the area of interest,
- Identify resources to adapt, develop, and co-develop,
- Agree on mutualization terms with respect to the openness, sharing and copyright principles promoted by e-OMED ;
- Adapt resources to different cultural environments and languages (translations);
- Train key persons.
- ...

Thematic Community « Entrepreneurship and Innovation »

I. General Objectives

Bringing a community made up of institutions and experts who have already carried out mobilizing and unifying projects in the field of "Entrepreneurship and Innovation" seeking to:

- Achieve economies of scale by pooling together and sharing available experiences,
- Make quality digital resources validated by institutions available to professors,
- Contribute to update knowledge of trainers.

II. Acquired assets

Many projects exist and have been built up by different members of the community, such as : « Filière Ingénieur Entreprendre » initiated by the INSA in Lyon, « Open living Innovation » by ENSGI in Nancy, « COROLIA et le master Veille stratégique et Intelligence Industrielle » by

the University of Sciences and Technologies of Lille, in distance learning mode initiated by Telecom Lille 1. The program "Know About Business" (KAB) was also developed by the International Labor Organization (ILO) and has been implemented since 2009, in Morocco and Tunisia (University of Sousse). In Morocco, Ibn Zohr University in Agadir is leading and coordinating the KAB program at the national level, including all universities.

Several experiences from the European Program also exist such as «Interfaces de l'insertion professionnelle» initiated by the University of Sciences and Technology (JEP_3211_2004) in Algeria, and " Filière Innovation Entreprendre" by the University Hassan 1st, in Settat, Morocco.

III. Guideline for the implementation of the "Entrepreneurship and Innovation" Thematic Community

1. Inventory of existing work

Assessing and making an inventory of existing modules offered by the community partners that may be adapted to other contexts.

2. Constitution of « Entrepreneurship and Innovation » Community

The constitution of the community shall be set up at the meeting of January 12, 2011 in Toulon. Members of the community will agree upon a :

- Medium-term strategic plan of the Thematic Community
- Short-term roadmap of the Thematic Community

IV. Contribution of the Community and countries collaboration

- Initiate a new project, involving all partners, in order to harmonize different approaches related to entrepreneurship and innovation problems, by sharing best practices while taking into account the specificities and cultures of each partner.
- Share best practices with all Project's stakeholders, with an open access agreement.
- Internationalize relationships between laboratories and companies through the projects built within the Community: Students projects holders will have access to data from other community members for each of the technological and economic sectors concerned.
- Contribute to the knowledge updating of trainers and exposing them to an international vision of innovation.